

		AUDITORIUM 1	AUDITORIUM 2	AUDITORIUM 3	FACTORY INNOVATION THEATER	WORKSHOP ARENA
MORNING SESSIONS	10:00 h	CEO'S & LEADERSHIP SUMMIT	AUTOMOTIVE	DEFENSE, ELECTRONICS & ENERGY	ROBOTICS SOLUTIONS	AUTOMATION SOLUTIONS
		WELCOME	Flexible Manufacturing: Myth or Challenge?	Strategy and Modernization in the Defense Industry: Next-Generation Factories		
		Technological Sovereignty: The New Gameboard of European Industrial Leadership	Do We Really Know How We Will Manufacture the Car of the Future?	Hyperautomation in the Defense Sector		
		The CEO of 2040: Leading Autonomous, Sustainable and Intelligence-Driven Organizations	Real Factory → Virtual Factory → Ideal Factory: How We Move from the Physical to the Virtual to Optimize the Physical	Supply Chain and Strategic Autonomy in Electronic Components and Devices		
		Industry 4.AI: Steering Strategy Through Data and Algorithms	Industrial Experiences: The Manufacturing on the Next Level	Integrating AI and Robotics into High-Precision Electronic Production Lines		
		OPENING CEREMONY	Electric Vehicle Manufacturing vs. Other Propulsion Technologies: ROI, Complexity and Production Efficiency	Industrial Strategies for Europe's Energy Independence		
	14:00 h	The CEO's Role in the Symbiosis of Talent, Technology and Purpose		Hydrogen "Gigafactories" in Industrial Environments: Production, Storage and Integrated Manufacturing		
14:00 - 15:30	CEO'S LEADERSHIP SUMMIT LUNCH					
AFTERNOON SESSIONS	15:30 h	Physical AI in Business: Connecting the Physical World with Strategic Leadership	ROBOTICS & AUTOMATION FORUM	MOBILITY INDUSTRY	ARTIFICIAL VISION SOLUTIONS	CIAC – 4.0 INNOVATION CORNER INCUBATOR
			Humanoid Marathon on the Factory Floor	New Ways to Move the World – Keynote		
		Industrial Regions I: Lessons from Public-Private Coordination	Robots That Learn in Metaworlds	Naval Digital Twins & Virtual Manufacturing		
			Industrial Swarm Robotics: Quadruped, Mobile and Collaborative Robot Swarms	New Way to Build New Rails		
18:00 h	Industrial Regions II: Industrial Momentum as a Driver for Development	Automation and Robotics: Industrial Use Cases	From Wings to Twins: The Aero Digital Revolution			
18:00 - 20:00	WELCOME PARTY					

		AUDITORIUM 1	AUDITORIUM 2	AUDITORIUM 3	FACTORY INNOVATION THEATER	WORKSHOP ARENA
		INDUSTRY TECH LEADERS	OIT SUMMIT (OT/IT)	HEALTH & PHARMA	SOFTWARE SOLUTIONS	GREENTECH SOLUTIONS
10:00 h	MORNING SESSIONS	Advanced Factories: The Story of Anticipating the Future	OT/IT: The Union of Two Worlds	The Revolution of the Pharma Industry		
		Physical AI: The Next Step in Perception, Generative and Agentic AI	Industrial Edge Computing: Autonomous Decisions in Milliseconds at the Edge	New Technologies Redefining Drug Production, Traceability and Distribution		
		Industry 4.AI: Where HPC Meets AI in the Industrial Environment	Hybrid Edge + Cloud Architectures: Distributed Intelligence for Industrial Control and Analytics	Data Integrity by Design: Ensuring Data Traceability and Reliability in Regulated Environments		
		Live Digital Twins: The Ultimate Backbone	Industrial Experiences: OT/IT Traceability from the Shop Floor to the Cloud	Industrial Experiences: Automation and Robotics in the Pharmaceutical Industry		
14:00 h	Industry Tech Leaders: From CIO to Technology Leader					
14:00 - 15:30	INDUSTRY TECH LEADERS SUMMIT LUNCH					
15:30 h	AFTERNOON SESSIONS	Data Spaces as a Vehicle for European Sovereignty	CYBERSECURITY FORUM	GREENTECH SUMMIT	PREDICTIVE MAINTENANCE SOLUTIONS	3D PRINTING SOLUTIONS
		Infraestructura digital post-cloud: plataformas híbridas edge and cloud	Before and After a Cyberattack	Net-Zero Factories: Technological Strategies to Achieve Carbon Neutrality		
			Security by Design and the New Machinery Cybersecurity Regulation	Intelligent Energy Management		
			Quantum-Accelerated Manufacturing: Preparing Today for Qubit-Driven Production	OT/IT Cybersecurity: Management and Interoperability for Unified Protection		
18:00 h	Industrial Cybersecurity Blueprint: How to Comply with CRA & IEC 62443	Industrial Experience: The Path to Decarbonization in Industry				
18:00 - 20:00	FACTORIES OF THE FUTURE AWARDS 2026					

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		PLANT MANAGERS SUMMIT	FOOD & BEVERAGE	National Congress of Industrial Park Managers (CEPE)	AER AUTOMATION DAY WITH EUROPEAN ROBOTICS	INTEGRATED SYSTEMS SOLUTIONS
10:00 h	MORNING SESSIONS	Dark Factories: Myth, Future or Necessity?	Operational Efficiency in the Food Industry: Reducing Waste and Optimizing Production Lines			
		Synthetic Twin Factories: Creating Virtual Plants Connected to the Real World	Circular Economy in the Food Sector: Sustainable Packaging and Efficient Waste Management			
		Control Towers 2.0: The Evolution of Active Monitoring	Industrial Experiences: Automation and Digitalization in the Food Industry			
		AVI – Automatic Visual Inspection: The New Active Quality	From Plant to Last Mile: Full Integration of the Value Chain			
14:00 h		Intralogistics in the Manufacturing Plant: The Core Connector of Everything	Real-Time Traceability: From Batch to Consumer			
14:00 - 15:30		LUNCH BREAK				
15:30 h	AFTERNOON SESSIONS	Predictive Quality: Analytics and Computer Vision to Reduce Defects and Rejects	SOCIETY & TALENT	National Congress of Industrial Park Managers (CEPE)	TALENT MARKETPLACE	TALENT MARKETPLACE
		Additive Manufacturing: Cutting Down Production Times				
		Exoskeletons and Active Ergonomics on the Factory Floor				
		18:00 h				